Translation

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Summary of Consolidated Financial Results for the Year Ended September 30, 2023 (Based on Japanese GAAP)

November 10, 2023

Company name: KATO SANGYO CO., LTD.

Stock exchange listing: Tokyo

Stock code: 9869 URL https://www.katosangyo.co.jp

Representative: President and Representative Director Kazuya Kato

Director

Inquiries: Shigenori Tsuguie TEL 0798-33-7650 Chief of Administration Headquarters

Scheduled date of ordinary general meeting of shareholders: December 22, 2023 Scheduled date to file Securities Report: December 25, 2023 Scheduled date to commence dividend payments: December 25, 2023

Preparation of supplementary material on financial results: Yes

Holding of financial results meeting: Yes (for institutional investors and analysts)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended September 30, 2023 (from October 1, 2022 to September 30, 2023)

(1) Consolidated operating results

Percentages indicate year-on-year changes

	Operating revenue		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended September 30, 2023	1,099,391	6.2	16,731	24.7	18,501	20.2	12,002	6.4
Year ended September 30, 2022	1,035,664	_	13,413	_	15,387	_	11,276	_

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/ Operating revenue
	Yen	Yen	%	%	%
Year ended September 30, 2023	356.94	-	8.4	4.3	1.5
Year ended September 30, 2022	329.95	_	8.5	3.9	1.3

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share	
	Millions of yen	Millions of yen	%	Yen	
As of September 30, 2023	452,867	155,709	33.1	4,452.56	
As of September 30, 2022	400,792	140,188	33.7	4,018.57	

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended September 30, 2023	14,679	(9,005)	(4,458)	83,491
Year ended September 30, 2022	15,083	(6,268)	(8,214)	82,208

2. Cash dividends

		Annual dividends per share					Dividend payout	Ratio of dividends to net assets
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	(Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended September 30, 2022	-	38.00	-	45.00	83.00	2,829	25.1	2.1
Year ended September 30, 2023	-	47.00	-	50.00	97.00	3,261	27.2	2.3
Year ending September 30, 2024 (Forecast)	_	55.00	_	58.00	113.00		25.3	

3. Forecast of consolidated financial results for the year ending September 30, 2024 (from October 1, 2023 to September 30, 2024)

Percentages indicate year-on-year changes

	Operating revenue		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending March 31, 2024	572,300	5.1	9,000	1.4	9,750	(0.6)	7,150	11.2	231.33
Full year	1,149,000	4.5	17,000	1.6	18,520	0.1	13,800	15.0	446.49

4. Notes

(1) Changes in significant subsidiaries during the year ended September 30, 2023 (changes in specified subsidiaries resulting in the change in scope of consolidation):

No

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations: Yes Changes in accounting policies due to other reasons: No Changes in accounting estimates: No Restatement of prior period financial statements: No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

		1 (,		
As of September 30, 2023	1	35,000,000 shares	As of September 30, 2022	I I	38,153,115 shares
Number of treasury shares at the end	of the per	riod			
As of September 30, 2023	1	1,375,021 shares	As of September 30, 2022	1	4,527,890 shares
Average number of shares during the	period				
Year ended September 30, 2023	- :	33,625,137 shares	Year ended September 30, 2022	!	34,176,879 shares
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Consolidated financial statements Consolidated balance sheets

		(Willions of yen)
	As of September 30, 2022	As of September 30, 2023
Assets		
Current assets		
Cash and deposits	83,419	85,045
Notes receivable - trade	1,270	1,359
Accounts receivable - trade	149,137	183,321
Investments in leases	712	720
Securities	500	_
Merchandise and finished goods	29,262	33,288
Work in process	3	4
Raw materials and supplies	273	352
Other	7,662	7,921
Allowance for doubtful accounts	(620)	(637
Total current assets	271,621	311,377
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	16,555	20,474
Machinery, equipment and vehicles, net	1,927	1,902
Tools, furniture and fixtures, net	1,156	1,212
Land	24,310	24,471
Leased assets, net	1,229	1,066
Construction in progress	1,771	1,031
Other, net	392	458
Total property, plant and equipment	47,343	50,618
Intangible assets		
Goodwill	673	1,463
Software	4,930	5,689
Telephone subscription right	45	45
Other	124	86
Total intangible assets	5,774	7,285
Investments and other assets		·
Investment securities	48,236	56,465
Guarantee deposits	6,271	6,016
Investment property, net	2,863	2,896
Deferred tax assets	483	375
Retirement benefit asset	2,303	2,833
Investments in leases	10,924	10,203
Other	5,055	4,852
Allowance for doubtful accounts	(85)	(58
Total investments and other assets	76,052	83,585
Total non-current assets	129,170	141,489
Total assets	400,792	452,867

	As of September 30, 2022	As of September 30, 2023
Liabilities	As of September 30, 2022	As 01 September 30, 2023
Current liabilities		
	212 214	246 550
Notes and accounts payable - trade	212,314 4,234	246,559 5,646
Short-term borrowings Lease liabilities	1,304	1,300
	10,838	
Accounts payable - other	344	11,453 314
Accrued expenses Income taxes payable	3,352	3,093
Accrued consumption taxes	1,479	3,093
Provision for bonuses	1,326	
	76	1,375 96
Provision for bonuses for directors (and other officers) Other	1,968	
	·	2,066
Total current liabilities	237,239	272,252
Non-current liabilities	0.046	0.274
Lease liabilities	9,246	8,374
Deferred tax liabilities	5,391	7,715
Provision for retirement benefits for directors (and other officers)	409	443
Retirement benefit liability	5,369	5,453
Asset retirement obligations	172	172
Other	2,775	2,746
Total non-current liabilities	23,364	24,905
Total liabilities	260,603	297,158
Net assets		
Shareholders' equity		
Share capital	5,934	5,934
Capital surplus	8,532	8,551
Retained earnings	116,384	116,442
Treasury shares	(12,709)	(3,859
Total shareholders' equity	118,141	127,068
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	15,067	20,149
Deferred gains or losses on hedges	7	1
Foreign currency translation adjustment	1,883	2,345
Remeasurements of defined benefit plans	24	153
Total accumulated other comprehensive income	16,983	22,649
Non-controlling interests	5,062	5,991
Total net assets	140,188	155,709
Total liabilities and net assets	400,792	452,867
	100,772	132,007

Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

(Millions of yen) Fiscal year ended Fiscal year ended September 30, 2022 September 30, 2023 Operating revenue 1,066,072 Net sales 1.003,221 Other operating revenue 32,442 33,319 Total operating revenue 1,035,664 1,099,391 Operating costs Cost of sales 935,511 992,913 Other costs 28,412 28,451 963,923 1,021,364 Total operating costs 73,158 Gross profit 67,710 Operating gross profit 71,740 78,027 Selling, general and administrative expenses Transportation costs 27,279 28,283 Provision of allowance for doubtful accounts 9 (132)Bad debt expenses 4 3 Remuneration for directors (and other officers) 357 400 Employees' salaries and allowances 12,288 12,999 Provision for bonuses 1,210 1,253 Provision for bonuses for directors (and other officers) 107 74 Retirement benefit expenses 411 506 Provision for retirement benefits for directors (and other 36 38 officers) Welfare expenses 2,363 2,453 Depreciation 3,187 3,264 Rent expenses 3,166 3,240 3,477 3,569 Information system cost 5,163 Other 4,602 Total selling, general and administrative expenses 58,327 61,295 13,413 16,731 Operating profit Non-operating income Interest income 173 233 Dividend income 914 916 Share of profit of entities accounted for using equity method 80 62 Foreign exchange gains 56 18 642 642 Rental income from real estate Electricity sale income 129 122 567 385 Other Total non-operating income 2,565 2,380 Non-operating expenses 143 Interest expenses 224 Rental expenses on real estate 244 267 Provision of allowance for doubtful accounts 74 21 49 Electricity sale expenses 46 Other 79 52 591 610 Total non-operating expenses Ordinary profit 15,387 18,501

		(Willions of yell)
	Fiscal year ended	Fiscal year ended
	September 30, 2022	September 30, 2023
Extraordinary income		
Gain on sale of non-current assets	1,890	43
Gain on sale of investment securities	77	435
Subsidy income	_	7
Total extraordinary income	1,967	485
Extraordinary losses		
Loss on sale of non-current assets	1	0
Loss on disaster	18	-
Loss on retirement of non-current assets	85	41
Loss on sale of investment securities	_	20
Loss on valuation of investment securities	_	99
Loss on cancellation of leases	1	1
Loss on abandonment of inventories	_	7
Loss on business restructuring	_	6
Total extraordinary losses	106	177
Profit before income taxes	17,248	18,809
Income taxes - current	5,380	5,861
Income taxes - deferred	79	41
Total income taxes	5,460	5,902
Profit	11,788	12,906
Profit attributable to non-controlling interests	511	904
Profit attributable to owners of parent	11,276	12,002
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Consolidated statements of comprehensive income

		()	
	Fiscal year ended	Fiscal year ended	
	September 30, 2022	September 30, 2023	
Profit	11,788	12,906	
Other comprehensive income			
Valuation difference on available-for-sale securities	(2,524)	5,280	
Deferred gains or losses on hedges	7	(6)	
Foreign currency translation adjustment	2,112	382	
Remeasurements of defined benefit plans, net of tax	(396)	128	
Share of other comprehensive income of entities accounted for using equity method	100	78	
Total other comprehensive income	(700)	5,864	
Comprehensive income	11,087	18,770	
Comprehensive income attributable to			
Comprehensive income attributable to owners of parent	10,727	17,667	
Comprehensive income attributable to non-controlling interests	360	1,103	

Consolidated statements of changes in equity Fiscal year ended September 30, 2022

	Shareholders' equity							
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity			
Balance at beginning of period	5,934	8,760	107,671	(9,702)	112,663			
Changes during period								
Dividends of surplus			(2,564)		(2,564)			
Profit attributable to owners of parent			11,276		11,276			
Purchase of treasury shares				(3,006)	(3,006)			
Cancellation of treasury shares					-			
Purchase of shares of consolidated subsidiaries		(228)			(228)			
Net changes in items other than shareholders' equity								
Total changes during period	-	(228)	8,712	(3,006)	5,477			
Balance at end of period	5,934	8,532	116,384	(12,709)	118,141			

		Accumulated	other comprehe	ensive income			
	Valuation difference on available-for- sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensi ve income	Non-controlling interests	Total net assets
Balance at beginning of period	17,383	0	(272)	420	17,532	5,364	135,560
Changes during period							
Dividends of surplus							(2,564)
Profit attributable to owners of parent							11,276
Purchase of treasury shares							(3,006)
Cancellation of treasury shares							-
Purchase of shares of consolidated subsidiaries							(228)
Net changes in items other than shareholders' equity	(2,315)	7	2,156	(396)	(548)	(301)	(850)
Total changes during period	(2,315)	7	2,156	(396)	(548)	(301)	4,627
Balance at end of period	15,067	7	1,883	24	16,983	5,062	140,188

	Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of period	5,934	8,532	116,384	(12,709)	118,141	
Changes during period						
Dividends of surplus			(3,093)		(3,093)	
Profit attributable to owners of parent			12,002		12,002	
Purchase of treasury shares				(0)	(0)	
Cancellation of treasury shares			(8,850)	8,850	1	
Purchase of shares of consolidated subsidiaries		19			19	
Net changes in items other than shareholders' equity						
Total changes during period		19	58	8,849	8,926	
Balance at end of period	5,934	8,551	116,442	(3,859)	127,068	

		Accumulated	other compreh	ensive income			
	Valuation difference on available-for- sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensi ve income	Non-controlling interests	Total net assets
Balance at beginning of period	15,067	7	1,883	24	16,983	5,062	140,188
Changes during period							
Dividends of surplus							(3,093)
Profit attributable to owners of parent							12,002
Purchase of treasury shares							(0)
Cancellation of treasury shares							_
Purchase of shares of consolidated subsidiaries							19
Net changes in items other than shareholders' equity	5,081	(6)	461	128	5,665	928	6,594
Total changes during period	5,081	(6)	461	128	5,665	928	15,521
Balance at end of period	20,149	1	2,345	153	22,649	5,991	155,709

Consolidated statements of cash flows

	17,248 4,535 396 (84) 28	Fiscal year ended September 30, 2023 18,809 4,599 344 7
Cash flows from operating activities Profit before income taxes Depreciation	17,248 4,535 396 (84) 28	18,809 4,599 344 7
Profit before income taxes Depreciation	4,535 396 (84) 28	4,599 344 7
Depreciation	4,535 396 (84) 28	4,599 344 7
•	396 (84) 28	344
Amortization of goodwill	(84) 28	7
	28	
Increase (decrease) in allowance for doubtful accounts		22
Increase (decrease) in provision for retirement benefits for		33
directors (and other officers)	(11)	
Increase (decrease) in provision for bonuses	(11)	47
Increase (decrease) in provision for bonuses for directors (and	17	20
other officers)	17	20
Decrease (increase) in retirement benefit asset	(473)	(385
Increase (decrease) in retirement benefit liability	46	125
Interest and dividend income	(1,087)	(1,149
Interest expenses	143	224
Foreign exchange losses (gains)	(44)	(0
Share of loss (profit) of entities accounted for using equity	(00)	((2)
method	(80)	(62
Loss (gain) on sale of investment securities	(77)	(415
Loss (gain) on valuation of investment securities	_	99
Loss (gain) on sale of property, plant and equipment	(1,889)	(42
Loss on retirement of property, plant and equipment	54	41
Loss on retirement of intangible assets	31	_
Subsidy income	_	(7
Loss on cancellation of leases	1	1
Loss on abandonment of inventories	_	6
Loss on disaster	18	=
Loss on business restructuring	_	6
Decrease (increase) in trade receivables	(9,818)	(33,857
Decrease (increase) in inventories	(1,425)	(3,596
Increase (decrease) in trade payables	9,067	34,026
Decrease (increase) in investments in leases	708	712
Other, net	1,032	267
Subtotal	18,337	19,858
Interest and dividends received	1,107	1,182
Interest paid	(143)	(224
Income taxes paid	(4,207)	(6,130
Payments associated with disaster loss	(10)	(5,130)
Payments for business restructuring	(10)	(6
Net cash provided by (used in) operating activities	15,083	14,679

	E:11-1	(Millions of yen)
	Fiscal year ended	Fiscal year ended
	September 30, 2022	September 30, 2023
Cash flows from investing activities		(a. a. a. a.
Payments into time deposits	(1,305)	(2,226)
Proceeds from withdrawal of time deposits	1,283	1,972
Proceeds from redemption of securities	_	500
Purchase of property, plant and equipment	(3,605)	(5,861)
Proceeds from sale of property, plant and equipment	653	15
Purchase of intangible assets	(1,333)	(2,489)
Payments for retirement of property, plant and equipment	(47)	(21)
Subsidies received	_	7
Purchase of investment securities	(4,289)	(4,538)
Proceeds from sale of investment securities	501	846
Proceeds from redemption of investment securities	=	3,500
Purchase of investment property	(5)	(15)
Proceeds from sale of investment property	2,010	58
Loan advances	(38)	(481)
Proceeds from collection of loans receivable	26	350
Payments of leasehold deposits	(134)	(5
Proceeds from refund of leasehold deposits	14	55
Purchase of shares of subsidiaries resulting in change in scope		(671)
of consolidation	_	(671)
Net cash provided by (used in) investing activities	(6,268)	(9,005
Cash flows from financing activities		
Repayments of long-term borrowings	(175)	_
Net increase (decrease) in short-term borrowings	(70)	170
Purchase of treasury shares	(3,025)	(0
Dividends paid	(2,564)	(3,093
Dividends paid to non-controlling interests	(43)	(106
Purchase of shares of subsidiaries not resulting in change in		(
scope of consolidation	(846)	(48)
Repayments of finance lease liabilities	(1,488)	(1,379)
Net cash provided by (used in) financing activities	(8,214)	(4,458)
Effect of exchange rate change on cash and cash equivalents	302	67
Net increase (decrease) in cash and cash equivalents	902	1,282
Cash and cash equivalents at beginning of period	81,305	82,208
Increase in cash and cash equivalents resulting from inclusion of	_	0
subsidiaries in consolidation		
Cash and cash equivalents at end of period	82,208	83,491